Special Meeting Agenda PUD Board of Commissioners

Monday, November 25, 2024 12:00 PM 310 Four Corners Rd. and per ZOOM Port Townsend, WA 98368 and online via Zoom



To join online go to: https://zoom.us/my/jeffcopud. Follow the instructions to login. Meetings will open 10 minutes before they begin. TOLL FREE CALL IN #: 833-548-0282, Meeting ID# 4359992575#. Use *6 to mute or unmute. *9 to raise a hand to request to begin speaking.

1. Call to Order

JPUD will be offering both virtual on-line meetings as well as in-person meetings, unless advance notice is provided. Online participant audio will be muted upon entry. Please unmute at the appropriate time to speak. If you are calling in, use *6 to mute and unmute and*9 to raise a hand to request to speak.

2. Roll Call

Establishment of Quorum by confirming attendance of commissioners present.

3. Agenda Review

Recommended Action: Approve a Motion to adopt agenda as presented

4. Executive Session

Per RCW 42.30.110 (1) (g) to review the performance of a public employee

5. Broadband Business Plan - with Doug Dawson

2 - 31

Broadband Prez 2025.pdf @

ALL County Fiber DD 20241125.pdf @

6. Executive Session

Per RCW 42.30.110 (1) (a) (ii) Infrastructure and security of agency computer and telecommunications Network

7. Adjourn

Broadband Rate Changes

2025 Proposal

Will O'Donnell

Broadband & Comms Director

Why Review Rates Today?

- Rates last updated Nov 2023
- Some products could use adjusting
- Transport rates need redesign
- Adjust Low Income Rates closer to BEAD scoring

COMMUNICATION TRANSPORT SERVICES

RETAIL PON INTERNET	Mbps	150	1000	3000	5000	10000
Residential	MRC	\$65	\$75	\$150	n/a	n/a
Residential LIPE	MRC	\$35	\$50	n/a	n/a	n/a
Business	MRC	n/a	\$95	\$175	\$300	\$500
WHOLESALE PON CONNECTION	Mbps	150	1000	3000	5000	10000
Residential	MRC	\$47	\$54	\$117	n/a	n/a
Residential LIPE	MRC	\$30	\$44	n/a	n/a	n/a
Business	MRC	n/a	\$70	\$140	\$250	\$430
VLAN TRANSPORT	Mbps	150	1000	3000	5000	10000
\$100 NRC per VLAN	MRC	\$100	\$600	\$1,000	\$1,500	\$2,200
INTERNET ACCESS (per Mbps)	MRC	NRC				
DEDICATED	\$0.50	\$100				

\$100

\$0.60

OTHER BROADBAND PRODUCTS

METERED (billed at 95th Percentile)

Dedicated IP (each, limited)	MRC	\$10
Snowbird Residential Rate	MRC	\$15
RETAIL MESH WIFI ROUTER RENTAL	1st Unit	Addtnl
Indoor MRC	\$10	\$5

RETAIL WIFI CONTROL APP		SmartBiz	Connect
N	IRC	\$40	\$10

Battery Backup (each) (limited availability)				
MRC	\$5			

COLOCATION

charged per item per facility	MRC	NRC
Full Rack	\$400	\$100
Half Rack	\$250	\$100
One Quarter Rack	\$150	\$100
DC Power	\$18	\$100

Additional 20-amp AC circuits

By request. Cost to be determined if available.

Proposed Broadband Rates for 2025

FIBER LINE EXTENSION CHARGES

See Broadband tab of JPUD website for published maps of project areas.

AREA	w/n Footage Limit	Past Footage Limit
UNFUNDED SERVICE AREA	All construction charges billed to customer.	All construction charges billed to customer.
GRANT FUNDED SERVICE AREA	No charge to eligible customers for fiber construction and equipment installation. Limited to ~1000 ft.	A portion of construction charges beyond 1100 ft billed to customer.
BUSINESS DISTRICT LOAN PROJECT AREAS (Requires UBI#)	\$1,200 to eligible customers for fiber construction and equipment installation. Limited to ~500 ft.	A portion of construction charges beyond 550 ft billed to customer.
UNFUNDED SERVED AREA PASSING (During Construction Only)	\$750 to eligible customers for fiber construction and equipment installation. Limited to ~500 ft.	A portion of construction charges beyond 550 ft billed to customer.

LABOR CHARGES

Applies to any requested work not included in installation, or for work on non PUD facilities

DURING OFFICE HOURS \$150 per hour 30 minutes minimum

8am to 4:30pm, Monday through Friday, excluding holidays.

AFTER HOURS \$200 per hour 1hr. minimum

4:30pm to 8am, Monday through Friday and anytime weekends and holidays.

CTS COMPARISON 2025 vs 2024

COMMUNICATION TRANSPORT SERVICES

RETAIL PON INTERNET	Mbps	150	1000	3000	5000	10000
Residential	MRC	\$65	\$75	\$125	n/a	n/a
Residential LIPE	MRC	\$35	\$50	n/a	n/a	n/a
Business	MRC	n/a	\$95	\$155	\$300	\$500

WHOLESALE PON CONNECTION	Mbps	150	1000	3000	5000	10000
Residential	MRC	\$47	\$54	\$98	n/a	n/a
Residential LIPE	MRC	\$30	\$45	n/a	n/a	n/a
Business	MRC	n/a	\$67	\$115	\$250	\$430

VLAN TRANSPORT	Mbps	150	1000	3000	5000	10000
\$100 NRC per VLAN	MRC	\$100	\$600	\$1,000	\$1,500	\$2,200

INTERNET ACCESS (per Mbps)	MRC	NRC	
DEDICATED	\$0.50	\$100	
METERED (billed at 95th Percentile)	\$0.60	\$100	

Proposed 2025

COMMUNICATION TRANSPORT SERVICES

residential only

RETAIL PON INTERNET

Internet + WiFi

Internet + WiFi Low income Program

Enrolled (LIPE)

	150/150 Mbps		3/3 Gbps		5/5 MTU NRC
MRC	\$65	\$75	\$150	\$350	\$150
MRC	\$45	\$55	n/a	n/a	

WHOLESALE PON CONNECTION

(requires internet access, network transport, or both)

Wholesale PON

Wholesale PON LIPE

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only

	150/150 Mbps		3/3 Gbps	5/5 Gbps
MRC	\$47	\$54	\$117	\$287
MRC	\$37	\$44	n/a	n/a

NETWORK TRANSPORT

Does not include internet.

WHOLESALE NETWORK TRANSPORT

RETAIL NETWORK TRANSPORT

INTERNET ACCESS

DEDICATED PRODUCT (delivered at 95th

Percentile)

WHOLESALE DEDICATED INTERNET

RETAIL DEDICATED INTERNET

Core Po	Core Port		IL
MRC	NRC	MRC	NRC
\$200	\$150	\$150	\$100
\$220	\$150	\$165	\$100
MRC	NRC		

Price/Mbps

\$100	\$0.45
\$100	\$0.55

METERED PRODUCT (Billed at 95th

Percentile)

WHOLESALE METERED INTERNET

RETAIL METERED INTERNET

MRC	NRO
\$0.60	\$100
\$0.65	\$100

Current 2024

CTS CHANGES PROPOSED & EXPLAINED

- Streamlined products and descriptions
- Few changes to current popular residential products
- · Reduced price for 3Gig
- Decreased LIPE rates due to end of ACP program
- Elimination of "retail" and "wholesale" internet access. All of it is bought and resold by PUD.
- Elimination of old Network Transport Model
- New VLAN pricing replaces.

- New "Business" PON Rate
- Increased base costs covers additional service and after hours support provided to businesses
- Unlike residential, businesses would not be required to take PUD WiFi equipment
- Price is same for customers who take equip or don't due to extra support costs for customers who don't.
- Base prices assume minimal equip.
- New Snowbird rate

What's a VLAN?

Virtual Local Area Network

Creates a private connection between two points across the JPUD network

VLAN RATE COMPARISON BY DOUG DAWSON

	100Mbps					
1 Year MRC 3 Year MRC 5 Year MRC						
Pacific PUD	90	90	90			
Franklin PUD	125	100	100			
Douglas PUD	143	143	143			
Benton PUD	300	250	250			
Mason PUD	300	225	200			
Kitsap PUD	350	332	315			
Clallam PUD	400	400	400			
Okanogan						
PUD	434	369	305			
Grant PUD	500	300	200			
Average PUD	294	245	223			
Fairpoint						

Fairpoint			
General	532	455	432
Wave	612	510	493
Noel			
Communicati			
ons	595	525	466
Fatbeam	823	580	-
OPALCO	750	750	750
Chelan PUD	999	849	799
Zayo	965	885	705
CenturyLink	1,124	1,046	-
•			
Average Other	800	700	608

1000Mbps					
	1 Year MRC 3 Year MRC 5 Year MRC				
Pacific PUD	225	225	225		
Douglas PUD	400	400	400		
Chelan PUD	499	499	499		
Mason PUD	700	600	500		
Franklin PUD	800	700	700		
Benton PUD	800	700	700		
Clallam PUD	800	800	800		
Kitsap PUD	998	948	900		
Grant PUD	1,150	900	650		
Average PUD	708	641	597		

Fatbeam	956	-	-
Noel			
Communications	996	893	750
Wave	1,004	916	733
Fairpoint General	1,008	1,156	-
CenturyLink	1,173	-	-
Zayo	1,233	1,189	1,084
Comcast	1,580	1,359	995

1,360	1,339	99.
1.136	1.103	890
	, ,	1,136 1,103

10G				
	1 Year MRC	3 Year MRC	5 Year MRC	
Chelan PUD	699	699	699	
Clallam PUD	1,800	1,800	1,800	
Douglas PUD	2,000	2,000	2,000	
Franklin PUD	2,000	2,000	2,000	
Kitsap PUD	2,217	2,106	2,000	
Benton PUD	2,454	2,250	2,250	
Okanogan PUD	2,630	2,315	2,021	
Pacific PUD	4,800	4,608	4,080	

Average PUD	2,325	2,222	2,106

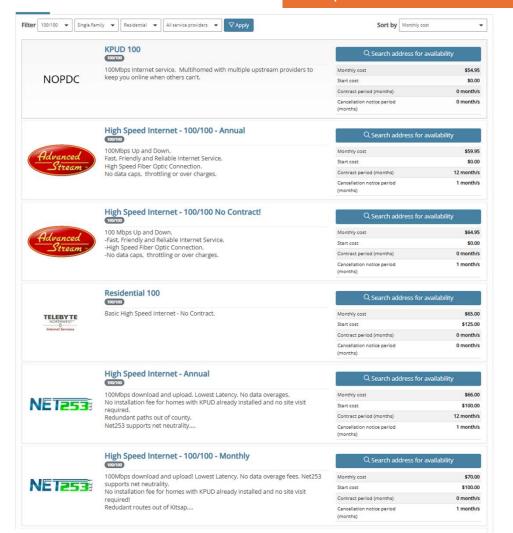
Noel			
Communications	1,000	-	-
Fairpoint General	1,462	I	
Fatbeam	1,899	-	-
Wave	2,625	2,250	2,000
Zayo	4,413	3,325	2,150

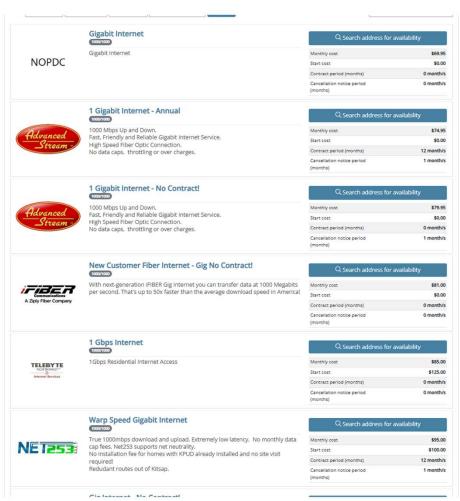
Average Other	2,280	2,787	2,075

Residential Rates	Mbps	Price	Mbps	P	rice	Mbps	Price		Mbps	Price	
JPUD	150	\$ 6	5 100	00	\$ 75	3000	\$ 12	25			
Beacon Broadband	500	\$ 5	5 100	00	\$ 85	2000	\$ 12	20			
City of Anacortes	100	\$ 3	9 100	00	\$ 69						
Rock Island	500	\$ 13	0 100	00	\$ 185						
Hood River EC	100	\$ 4	0 100	00	\$ 100						
EPB- Chatanooga	300	\$ 5	7 100	00	\$ 67	2500	\$ 9	97	10000	\$	300
Fairlawn Gig			100	00	\$ 55				5000	\$	99
NextLight Longmont, CO	100	\$ 4	0 100	00	\$ 70						
Douglas Fast Net	250	\$ 5	0 100	00 9	\$ 60	2500	\$ 12	25			
Plumas Sierra Coop	500	\$ 7	9 100	00	\$ 99						
WhidbeyTel	100	\$ 8	0 100	00	\$ 110	2000	\$ 13	35	5000	\$	250
Yellowstone Fiber	250	\$ 6	5 100	00 5	\$ 75				10000	\$	250
City of Fort Collins			100	00	\$ 70	2000	\$ 10	00	10000	\$	200
Loveland Power + Water	250	\$ 6	0 100	00 5	\$ 75	2000	\$ 10	00			
Jade internet	100	\$ 5	5 100	00 5	\$ 80	2500	\$ 12	25			
SCTC Coop Oregon	100	\$ 7	0 100	00 5	\$ 90	2500	\$ 13	30			
Toledo Tel (lewis Co)	50	\$ 7	5 100	00 5	\$ 214						
Tombigbee Fiber	300	\$ 5	5 100	00	\$ 85						
average	228	\$	63 100	00	\$92	2333	\$1	117	8000		\$220
Business Rates	Speed	Price	Speed	P	rice	Speed	Price		Speed	Price	
JPUD			100	00 9	\$ 95	3000		55	5000	\$	300
Beacon Broadband	500	\$ 5	5 100	00 9	\$ 85	2000	\$ 12	20			
City of Anacortes	100	-	9 100	00 9	\$ 149						
Rock Island	75	-	0 12	25 5	\$ 140	500		90	1000	\$	230
Hood River EC	50	-		00 5	•	250	\$ 12	25	1000		200
Fairlawn Gig	100	-	0 100	00 5	\$ 500				1000	\$	500
NextLight Longmont, CO	25	-	0 !	50 5	\$ 120	100	\$ 20	00			
Douglas Fast Net	250	\$ 8	0 100/	50 5	\$ 80	250/75	\$ 16	60			
City of Fort Collins	250	\$ 10	0 50	00 9	\$ 200	1000	\$ 40	00			
Plumas Sierra Coop	500	-	9 100	00 !	\$ 185						
Tombigbee Coop Fiber	100	\$ 8	5 50	00	\$ 150	1000	\$ 30	00			

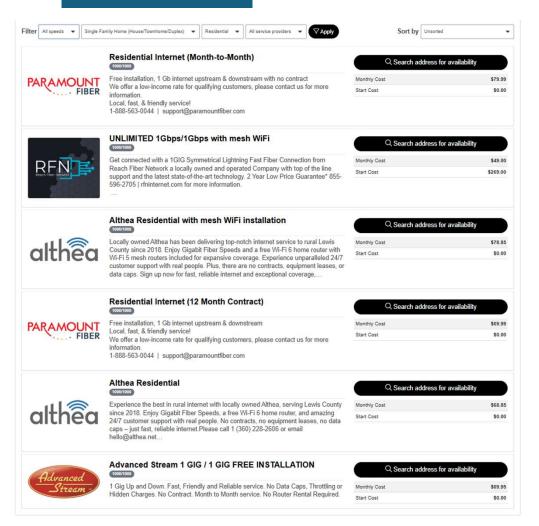
Other Retail ISP Rates, Mostly Munis and Co-ops

Kitsap PUD COS PORTAL

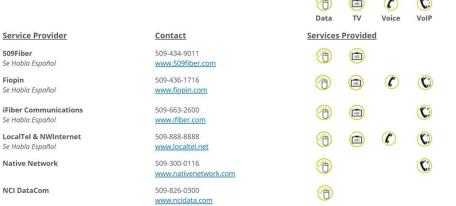


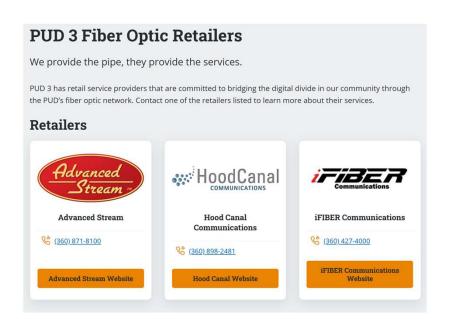


Lewis PUD



Chelan PUD





Estimated Monthly Total

\$20.00/mo

Broadband Facts

Astound Broadband 300 Mbps

Fixed Broadband Consumer Disclosure

Monthly Price \$30.00*

The monthly price is an introductory rate for 24-months. After 24-months, the base monthly price will be \$40.00 and is subject to change. This monthly price does not require a contract.

*Price excludes the autopay and paperless discount of up to \$10/mo.

Additional Charges & Terms

Provider Monthly Fees

Internet Infrastructure Fee \$16.93 Regulatory Administration Fee \$0.60 Modem Service Fee \$0.00

One-time Fees at the Time of Purchase

Installation Fee \$79.95 Activation Fee \$14.99

Early Termination Fee No

Government Taxes Varies by Location

Discounts & Bundles

Click Here for available billing discounts, introductory discount rate tier information, and pricing options for broadband service bundled with other services like video, phone, and wireless service, and use of your own equipment like modems and routers.

Speeds Provided with Plan

Typical Download Speed 344 Mbps
Typical Upload Speed 13 Mbps
Typical Latency 15 ms

Data Included with Monthly Price
Charges for Additional Data Usage
Unlimited GB
\$0.00/GB

Network Management Read our Policy
Privacy Read our Policy

Consumer Support

Contact Us: <u>astound.com/contact-us</u> 1-800-427-8686

Learn more about the terms used on this label by visiting the Federal Communications Commission's Consumer Resource Center. fcc,gov/consumer

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Estimated Monthly Total

\$45.00/mo

Broadband Facts

Astound Broadband

Fixed Broadband Consumer Disclosure

Monthly Price

\$55.00*

The monthly price is an introductory rate for 24-months. After 24-months, the base monthly price will be \$65.00 and is subject to change. This monthly price does not require a contract.

*Price excludes the autopay and paperless discount of up to \$10/mg

Additional Charges & Terms Provider Monthly Fees

Internet Infrastructure Fee \$16.93
Regulatory Administration Fee \$1.10
Modem Service Fee \$0.00

One-time Fees at the Time of Purchase

Installation Fee \$79.95 Activation Fee \$14.99

Early Termination Fee None

Government Taxes Varies by Location

Discounts & Bundles

Click Here for available billing discounts, introductory discount rate tier information, and pricing options for broadband service bundled with other services like video, phone, and wireless service, and use of your own equipment like modems and routers.

Speeds Provided with Plan

Typical Download Speed 933 Mbps
Typical Upload Speed 12 Mbps
Typical Latency 15 ms

Data Included with Monthly Price

Unlimited GB \$0.00/GB

Charges for Additional Data Usage

Read our Policy

Network Management Privacy

Read our Policy

Consumer Support

ontact Us: <u>astound.com/contact-us</u> 1-800-427-8686

Learn more about the terms used on this label by visiting the Federal Communications Commission's Consumer Resource Center. <u>fcc.gov/consumer</u>

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Broadband Facts

Jefferson County PUD

Basic 150

Fixed Broadband Consumer Disclosure

Monthly Price

\$65.00

This Monthly Price is not an introductory rate.

This Monthly Price does not require a contract.

Additional Charges & Terms

Provider Monthly Fees

None

One-time Fees at the Time of Purchase

None

Early Termination Fee None
Government Taxes Varies

Speeds Provided with Plan

Typical Download Speed
Typical Upload Speed
Typical Latency
Typical Latency
Typical Latency
Typical Latency
Typical Latency
Typical Download Speed
Typical Upload Speed

Data Included with Monthly Price Unlimited MB

Charges for Additional Data Usage \$0.00 / MB

Network Management

Privacy Read our Policy
Read our Policy

Customer Support

Contact Us: 3603855800 / broadband@jeffpud.org / https://www.jeffpud.org/broadbandquestions/

Learn more about the terms used on this label by visiting the Federal Communications Commission's Consumer Resource Center.

fcc.gov/consumer

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Broadband Facts

Jefferson County PUD

Gig Basic

Fixed Broadband Consumer Disclosure

Monthly Price

\$75.00

This Monthly Price is not an introductory rate.

This Monthly Price does not require a contract.

Additional Charges & Terms

Provider Monthly Fees

None

One-time Fees at the Time of Purchase

None None

Early Termination Fee None
Government Taxes Varies

Speeds Provided with Plan

Typical Download Speed
Typical Upload Speed
Typical Latency

1 Gbps
1 Gbps
2-8 ms

Data Included with Monthly Price Unlimited MB

Charges for Additional Data Usage

\$0.00 / MB

Network Management

Read our Policy Read our Policy

Privacy Read

Customer Support

Contact Us: 3603855800 / broadband@jeffpud.org / https://www.jeffpud.org/broadbandquestions/

Learn more about the terms used on this label by visiting the Federal Communications Commission's Consumer Resource Center.

fcc.gov/consumer

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Not available	in your city yet? Sign up below f	or fiber expansion updates to sta	y in the know
Not available	in your city yet: Sign up below i	or fiber expansion apaates to sta	y in the know.
Anacortes	Darrington	Lyman	Republic
Arlington	Deming	Lynden	Richland
Bellevue	Duvall	Lynnwood	Rosalia
Birch Bay	Edmonds	Malden	Sammamish
Blaine	Everett	Maple Falls	Sedro-Woolley
Bothell	Everson	Marblemount	Skykomish
Brewster	Ferndale	Marysville	Snohomish
Burlington	Garfield	Monroe	Stanwood
Camano Island	Gold Bar	Mount Vernon	Sultan
Camas	Grandview	Mukilteo	Sumas
Centralia	Granite Falls	Naches	Sunnyside
Chehalis	Hamilton	Oak Harbor	Tekoa
Cheney	Kennewick	Oakesdale	Tieton
Cle Elum	Kirkland	Olympia	Tonasket
College Place	La Conner	Othello	Union Gap
Colville	Lacey	Palouse	Walla Walla
Concrete	Lake Stevens	Pasco	Westport
Coupeville	Latah	Pullman	Woodland
Curlew	Laurel	Redmond	Yakima
Custer	Loomis		Zillah

Internet providers silent on Seattle-area outage numbers after storm

Nov. 22, 2024 at 3:05 pm | Updated Nov. 22, 2024 at 3:19 pm



Updates from power companies have been easy to get after the storm, but... (Erika Schultz / The Seattle Times) ${\bf More} \searrow$



By David Gutman

Seattle Times staff reporter

It is, perhaps, a small solace if you lost power and are sitting in the dark, unable to cook a meal or crank up the heat: At least you can

a seattletimes.com

12:36

■ The Seattle Times



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accessible information during storms on now many people lost power, where and when they might, maybe, get it back. That's how we know that half a million households lost power this week and about 130,000 remain without power as of Friday afternoon.

That's not the case with internet service providers, who are less regulated than electric utilities. Tens of thousands, perhaps hundreds of thousands, of people across Western Washington remain without internet service after this week's windstorm, but it is impossible to know how many.

Xfinity Comcast, Lumen and Verizon, three of the largest local internet providers, all refused Friday to say how many of their customers lost service this week and how many remained without service.

"We do not disclose specific numbers," Andy Colley, a Comcast spokesperson, wrote in an email. He said more than 60% of the (undisclosed number of) customers who lost service have had it restored.

Connecting all PUD Customers with Fiber

- Quick review of the current business plan
- What's the capital cost to reach everybody?
- How much cash will the current business plan generate to help cover that cost?
- Is there anything else the PUD can do to improve the ability to fund fiber everywhere?



Refresher on the Basic Assumptions for Fiber

- The business offers retail broadband, but also assumes significant wholesale revenue.
- The PUD has been extraordinarily successful with grant funding. Current financing of business is:
 - \$53.1 million grants*
 - \$11.4 million in low-cost subsidized loans
 - \$ 3.8 million in PUD equity
- As an incremental add-on business, the current fiber business plan eventually grows to add 8 only new employees.
- The current fiber business is expected to be EBITDA and cash-flow positive by 2026.
- The forecasts shown below include the new proposed rates.



^{*}This includes a BEAD grant for the remaining pockets of the County.

THE MAGIC FORMULA

- THE FASTER WE GET TO FULL RECURRING REVENUE, THE BETTER THE RETURNS AND THE MORE SUSTAINABLE THE BUSINESS
- After that its about finding the lowest cost capital to add new subscribers
- While also slowly increasing return per subscriber and reducing costs
- (is there a way to say this?)



The Current Forecast

2024 - 2033	Current Forecast
Revenue	\$36,939,625
Expense	\$26,528,500
EBITDA	\$10,411,124
Interest Expense	<u>\$ 1,414,781</u>
Net Income	\$ 8,996,344
Grants	\$53,110,297
Loans	\$11,440,411
PUD Equity	\$ 3,825,000
Assets	(\$69,298,351)
Principal	(\$ 5,581,663)
Ending Cash	\$ 2,492,038

This includes a BEAD grant for the remaining pockets of Jefferson County.



Capital Costs to Connect all PUD Customers

	Current	Additional Needed
Fiber	\$55,049,193	\$61,372,250
Drops	\$ 8,413,798	\$ 5,175,878
Core Electronics	\$ 1,279,791	\$ 625,000
Customer Electronics	\$ 3,019,065	\$ 2,919,834
Operating Assets	<u>\$ 550,133</u>	<u>\$ 198,388</u>
Total	\$68,311,980	\$70,291,350



How to Pay for Expansion?

- Rate Revenue. (need a slide on this)
- Borrowing
- Increased Penetration (pretty good already)
- Reduced Overheads
- Reduced Costs?
- Low-Cost Subscriber Acquisition



It would take 30-100 years to build to all customers using rates alone

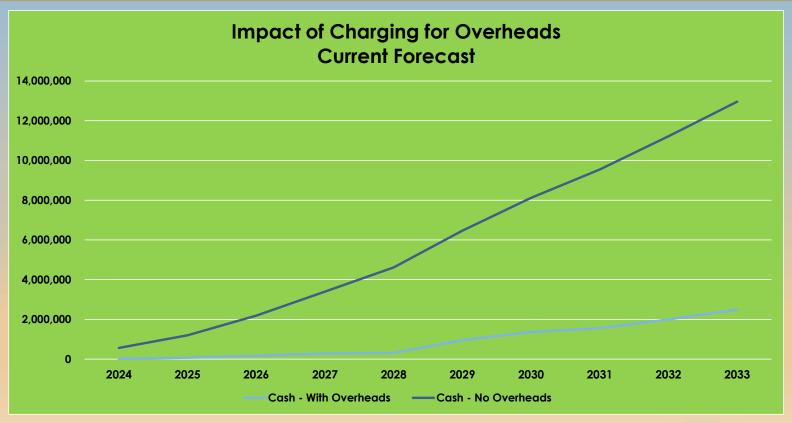


Impact of Overheads on Current Budget

2024 - 2033	Current Forecast	No Overheads
Revenue	\$36,939,625	\$36,939,625
Expense	\$26,528,500	\$16,054,734
EBITDA	\$10,411,124	\$20,884,891
Interest Expense	<u>\$ 1,414,781</u>	\$ 1,414,781
Net Income	\$ 8,996,344	\$19,470,110
Grants	\$53,110,297	\$53,110,297
Loans	\$11,440,411	\$11,440,411
PUD Equity	\$ 3,825,000	\$ 3,825,000
Assets	(\$69,298,351)	(\$69,298,351)
Principal	(\$ 5,581,663)	(\$ 5,881,663)
Ending Cash	\$ 2,492,038	\$12,965,804



Impact of Charging for Overheads





Does the PUD Have to Charge Overheads?

- In general, allocating costs is a good policy. Business ventures should carry their full weight.
 - One thing to consider is, for now, the fiber business is a department and not a standalone business. Businesses and governments often don't allocate overheads to departments.
 - Some States require muni fiber businesses to charge overheads (but also require them to be established as a standalone business).
- There are many exceptions to charging overheads.
 - Most commercial business don't charge overheads to new ventures until they area cash positive.
 - Many munis have elected to not charge overheads to departments.
- There is an alternative. Many munis charge overheads and then 'loan' the money back to the new fiber business to help it grow.

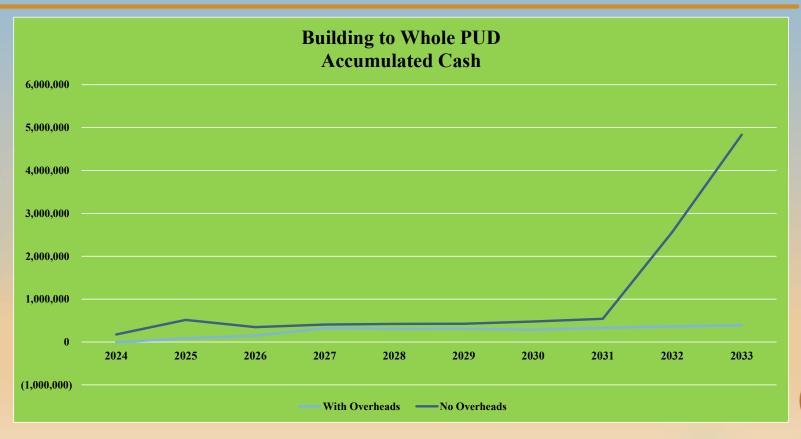


Building to Whole PUD

<u>2024 - 2033</u>	Pay Overheads	No Overheads
Revenue	\$ 59,094,587	\$ 59,094,587
Expense	\$ 31,926,224	\$ 17,102,554
EBITDA	\$ 27,168,363	\$ 41,992,033
Interest Expense	<u>\$ 17,225,092</u>	\$ 15,437,830
Net Income	\$ 9,943,271	\$ 26,554,203
Grants	\$ 53,115,857	\$ 53,115,857
Loans	\$ 89,065,411	\$ 78,115,411
PUD Equity	\$ 4,000,000	\$ 2,125,000
Assets	(\$144,092,065)	(\$144,092,065)
Principal	(\$ 11,638,825)	(\$ 10,984,278)
Ending Cash	\$ 393,649	\$ 4,834,128



Building to Whole PUD





Building to Whole PUD

- The scenario of 100% debt funding would still require a new loan in 2033 – ten years from now.
- Not charging overheads significantly lowers the needed debt.
- Without overheads, fiber could be selfsufficient, and once fully built could begin to eventually fully cover overheads.



Are There Any Other Improvements?

 The only tool easy potential upside is to pursue a BEAD grant in Eastern Clallam County.



Adding Clallam PUD (BEAD)

2025 - 2034	Forecast
Revenue	\$11,562,949
Expense	\$ 8,562,601
EBITDA	\$ 3,034,107
Interest Expense	<u>\$</u> 0
Net Income	\$ 3,034,107
Grants	\$21,037,544

Grants	\$21,037,544	ļ
Loans	\$ 0)
PUD Equity	\$ 1,225,000)
Assets	(\$21,037,544	1)
Principal	\$ 0	<u>)</u>
Ending Cash	\$ 3,917,099)

Cash with No Overhead \$ 8,219,340



Why is Adding Clallam PUD Profitable?

- It would be funded with 100% grant.
- The previous forecast shows equity, but if done in conjunction with the current projects would not require equity.
- The new revenues significantly exceed the incremental new operating expenses.
- The business adds economy of scale to the entire fiber business, meaning lower costs and higher profits for existing customers.



Conclusions

- Pursuing the Clallam County BEAD is a bottom winner regardless of any other decisions about fiber. This is a short-term opportunity.,
- The current business plan will be self-sufficient by 2026 and will not require additional PUD equity.
- The current business only spins off \$2.5 million over 10 years that could be used for expansion
- The internal business cannot begin to fund the \$70M of needed assets to reach everybody.
- Not charging overheads (or charging only some portions of overheads will spin off more cash.
- The same impact could be reached by 'lending' the overheads back to fiber to be repaid eventually.
- It looks like there is a reasonable path to 100% debt fund expansion to everybody as long as you are willing to lessen the impact of overheads.
- You don't have to decide about the whole PUD now and should first fulfill the outstanding grant projects.

